



Introduction to Atlas Air Worldwide

2026



ATLAS AIR - AT A GLANCE

OUR VISION

BE THE WORLD LEADER IN OUTSOURCED AVIATION LOGISTICS

FLEET SIZE¹

113

REVENUE²

\$5.2 B

ADJ. EBITDA²

\$1.4 B

EMPLOYEES

4,300

TOTAL FLIGHTS

48,000+



AIRPORTS SERVED

330+



COUNTRIES

90+



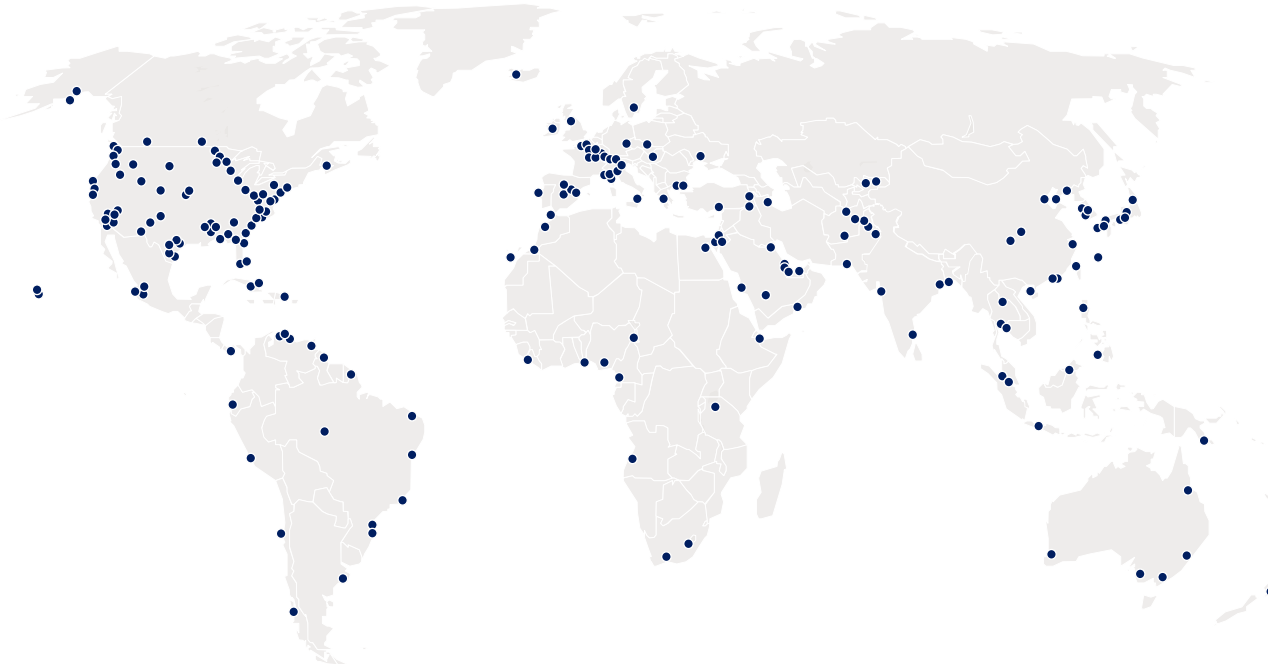
All other stats are as of December 2025. 1) Excludes the aircraft in our Bain JV. 2) As of 3Q25 LTM.

DIVERSE SUITE OF AVIATION LOGISTICS



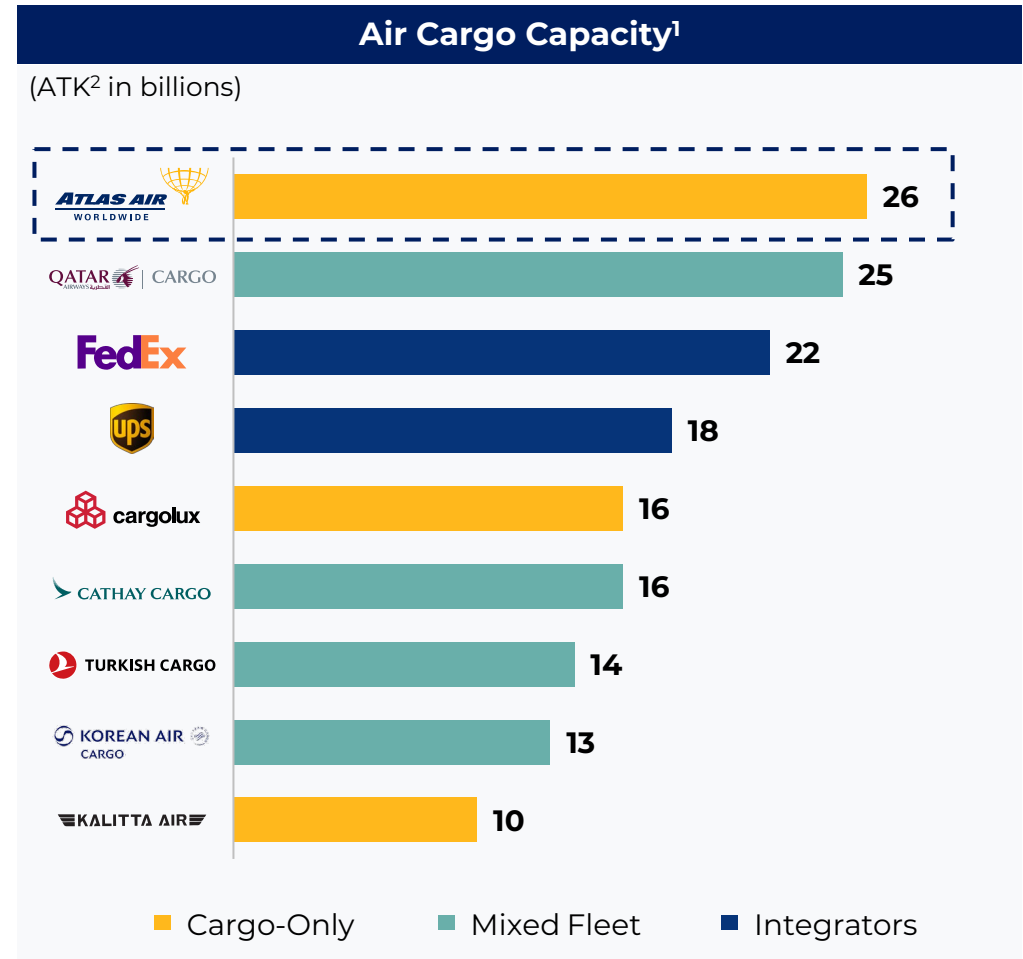
UNIQUE SCALE AND LEADING PRESENCE ACROSS SIX CONTINENTS

Largest outsourced air cargo carrier globally with a best-in-class global network



● Airports Atlas flew to/from

#1 in Transpacific Flying #1 on South America – U.S. Trade Lane	#1 Outsourced Widebody Freighter Operator	Expansive Traffic Rights and Global Access
350+ Airports Served ³	80+ Countries Served ³	59,000+ Flights ³



Source: IATA, Company estimates, Aevean. 1) Based on LTM ended May 2025. 2) Represents Available Tonne Kilometers (Capacity in tonnes x Distance in kilometers). 3) As of FY 2024.

DIVERSE, MARQUEE CUSTOMER BASE

Our mission is to power our customers' global supply chains

SHIPPERS



INDITEX

ECOMMERCE



SHEIN

LOGISTICS AND TRANSPORTATION



EXPRESS



AIRLINES



SPORTS AND ENTERTAINMENT



SEATTLE SEAHAWKS

Taylor Swift

COLDPLAY



INDUSTRY LEADING FLEET

DIVERSE PORTFOLIO OF AIRCRAFT & EXTENSIVE GLOBAL OPERATING CAPABILITIES

WIDEBODY CARGO

PASSENGER

TITAN DRY LEASE



17 747-8Fs



39 747-400Fs



4 Large Cargo Freighters (LCF)



13 777-200Fs



5 767-300Fs



5 747-400s



5 767-300s



5 777-200Fs



20 767-300Fs

TOTAL FLEET*
113

WORLD'S LARGEST WIDEBODY FREIGHTER FLEET

60 747s

Atlas owns, manages and operates 13% of the global widebody fleet

- ✓ **747 and 777 freighters** are in high demand for long-haul international flying (e.g. *Transpacific routes*).
- ✓ **767 freighters** primarily serve regional and domestic markets.

A350Fs Coming Soon

In March 2026, Atlas announced an order for 20 Airbus A350F Aircraft, with options for an additional 20 aircraft. Deliveries are expected 2029-2034.

*Excludes the aircraft in our Bain JV

SERVING THE SOUTH AMERICAN MARKET WITH SCHEDULED SERVICE



LEADING CARGO CARRIER

in South America, flights offered to many destinations multiple times per week to each location

OUR MODERN AND EFFICIENT 747-8F & 747-400F FLEET

serves all high-volume trade lanes in South America

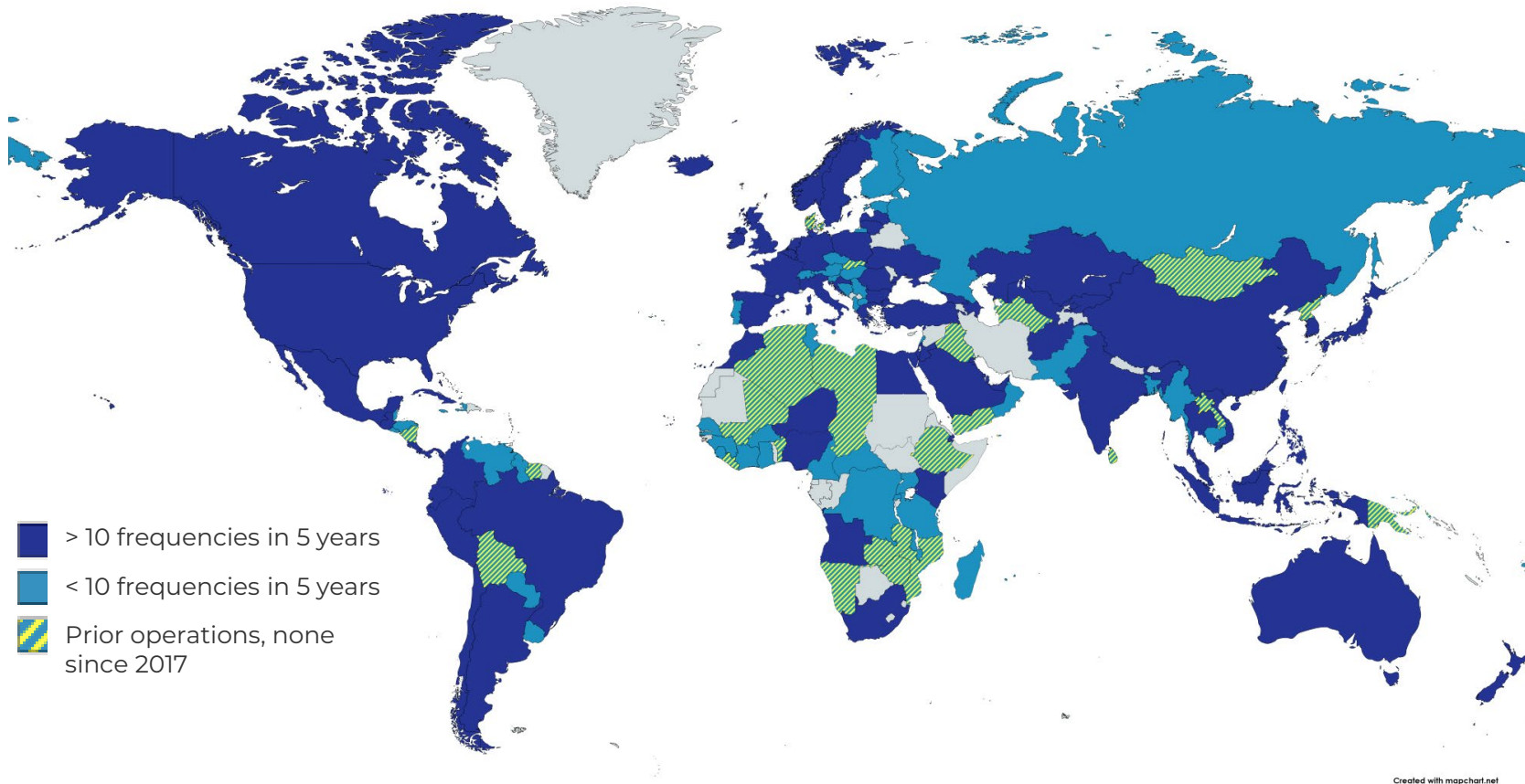
WE INVEST HEAVILY IN PRODUCT ENHANCEMENTS

fully dedicated cargo facilities
24/7 visibility of cargo status

WE OFFER TIME-DEFINITE SOLUTIONS

throughout a large global network, connecting customers in South America with the world through our scheduled service

GLOBAL TRAFFIC RIGHTS



Traffic rights

- US AOC traffic rights are some of the most flexible in the world, more so than EU carriers
- Atlas Air can serve most countries in the world, having served more than 130 countries since 2017

Slots

- Atlas Air is in close contact with slot coordinators around the world
- Atlas Air has unique slots at key airfreight gateways in APAC and around the world

CARING FOR THE WORLD WE CARRY

We believe creating a positive impact is essential to our business and the value we deliver. We're committed to reducing our footprint, while helping our partners achieve their own sustainability goals.



THANK YOU

