



Sustainability is integral to how we serve our customers, invest in our future and take responsibility for the world we carry.



MICHAEL STEEN
Chief Executive Officer



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MESSAGE FROM LEADERSHIP

Dear Stakeholder,

We are One Atlas, and we carry the world.

Every day, Atlas Air Worldwide and our subsidiaries—Atlas Air, Polar Air Cargo and Titan Aviation Holdings—power the world’s most critical supply chains, enabling commerce, supporting essential industries and delivering the goods that businesses and communities depend on.

As the world’s leading outsourced aviation logistics provider, we move more than cargo—we help keep the global economy moving.

In 2025, we flew more than **48,000 flights** to over **330 destinations in 90 countries**, and **our fleet of 113 widebody aircraft** represented approximately 13% of the global widebody freighter fleet. Our fleet of 10 passenger aircraft also serves the unique transportation needs of the U.S. military and the sports and entertainment industries.

We serve a diversified global roster of customers—from commercial giants to the U.S. military, e-commerce platforms to pharmaceutical leaders. From transporting goods across continents to supporting humanitarian relief efforts and disaster response missions, Atlas remains committed to creating positive impact for the communities we serve around the world.

This seventh annual Sustainability Report highlights our progress, our priorities and the opportunities ahead. It also reflects our commitment to transparency, accountability and continuous improvement.

Our One Atlas strategy guides that ambition, aligning our people, operations and investments around four pillars:

- **Living a thriving culture**
- **Delivering excellent performance**
- **Winning the market**
- **Making sustainability a competitive advantage**

Sustainability is not a standalone initiative—each pillar strengthens the other and is integrated into how we create value for customers, strengthen our operations and position Atlas for long-term success.

Guided by our One Atlas strategy, Atlas has experienced a period of significant growth as we expanded our fleet, invested in new capabilities and strengthened our global platform.

As our business grows, so does our responsibility. That’s why we are investing in the future of aviation, advancing sustainable solutions for our customers and building a strong culture where our people can succeed.

SUSTAINABILITY IN ACTION

Sustainability is central to how we serve our customers and create meaningful impact. With our unparalleled global reach and scale, we believe we have a responsibility to help accelerate the industry’s transition toward a more sustainable future.

Meaningful progress requires collaboration across our industry. **We are expanding our sustainable aviation fuel (SAF) program, advocating for policies that support broader SAF adoption and providing customers with the emissions data and tools** they need to better understand and manage their carbon footprint alongside ours. We also work closely with customers to support their sustainability goals and advance lower-emission supply chains.

Through our participation in industry coalitions and our engagement with policymakers, customers and partners, we are helping create the conditions necessary to accelerate progress across the aviation sector. We continue to improve fuel efficiency through operational initiatives, technology investments and collaboration across the aviation ecosystem. No single company can solve these challenges alone, but by working together, we can move our industry forward.

INVESTING FOR THE FUTURE

In early 2026, we placed the largest aircraft order in our company’s history, securing early delivery positions for 20 Airbus A350F freighters, with options for an additional 20 aircraft. The A350F offers significant sustainability advantages, including improved fuel efficiency and lower emissions.

We also added 11 widebody Boeing freighters over the past two years. **These investments reflect our commitment to**

operating one of the most modern and fuel-efficient widebody freighter fleets in the industry. It will help us deliver exceptional performance for our customers, reduce our environmental impact and strengthen Atlas’s long-term competitiveness. **It is an investment in the future of our company, our customers and the industry we serve.**

Beyond our fleet, we are investing in the operational tools and practices that reduce fuel burn on every flight, from advanced route optimization and engine efficiency programs to the data and training that help our crews make better decisions in the air. SAF remains central to our decarbonization efforts, and in 2025 our usage increased year over year as we worked with a growing number of customers to support their own adoption goals, an encouraging sign that demand is building across our network.

POWERED BY OUR PEOPLE

This progress is made possible by our people.

Our approximately 4,500 employees are what set Atlas apart. Their commitment, professionalism and expertise enable us to serve customers around the world safely, reliably and efficiently every day.

We continue to invest in the safety, development and well-being of our employees, strengthening the culture that enables them to perform at their best. When our people succeed, our customers and our business succeed as well.

Our commitment to people extends to the communities where we live and operate, from supporting veterans and developing the next generation of aviation professionals to responding to humanitarian crises.

We are inspired every day by the dedication of our employees—in our operations and our communities—and by the role Atlas plays in connecting the world. The achievements reflected in this report are the result of their commitment, the trust our customers place in us and the strength of our partnerships across the industry.

LOOKING AHEAD

Building a more sustainable, resilient and responsible aviation industry requires time, investment, innovation and collaboration.

While important work remains ahead, we are encouraged by the momentum we are building and excited by the opportunities before us.

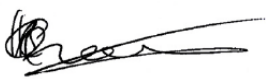
We will continue to invest in our fleet, support our people, advance sustainable solutions for our customers and work alongside our partners to help shape the future of aviation.

The path ahead will require partnership, determination and sustained commitment. We are confident in the role Atlas can play in helping shape the future of global aviation.

Together with our employees, customers, partners and stakeholders, we will continue moving the world forward—responsibly, sustainably and as One Atlas.



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